

SECRETARIAT - 150 route de Ferney, P.O. Box 2100, 1211 Geneva 2, Switzerland - TEL: +41 22 791 6033 - FAX: +41 22 791 6506

www.actalliance.org

## **Appeal**

#### Cameroon

# Life-saving relief to CAR refugees in Cameroon – CMR 141

Appeal Target: US\$625,188

Balance Requested: US\$623,188

Geneva, 23<sup>rd</sup> October 2014

Dear Colleagues,

Over the past year the emergency in the Central African Republic (CAR) has developed into a complex multi-faceted crisis. The military coup of March 2013 and the following Anti-Balaka insurrection from 5 December 2013 have increased the numbers of both refugees and internally displaced persons (IDPs). These refugees fled to Chad (93,563 people), to the Democratic Republic of Congo (DRC) (63,037 people), to the Republic of Congo (18,045) and to Cameroon (227,277 people). The internally displaced persons in CAR are estimated at 527,000.

The Government of Cameroon traditionally welcomes refugees and asylum seekers. The country has been hosting over 92,000 CAR refugees (2006 caseload) before the recent hostilities between Ex-Seleka rebels and Anti-Balaka militia. Massive human rights violations and escalation of violence caused a new influx from December 2013.

The majority of the newly arrived refugees (ca. 57%) are children of which about 20% are below five years of age. About 53% of the refugees are female and 3 % elderly persons. To address this emergency and accommodate the newly arrived refugees, the Government of Cameroon made seven sites available – six in the East region hosting 40,656 refugees and two in Adamaoua region with a total of 14,834 people. However, 67,096 refugees live outside the sites including 10,838 at the entry points and 56,258 in 308 host villages.

The newly arrived have lost their livelihoods, their livestock and without their traditional way of providing an income for their families. A response is needed to support those that have fled the fighting. These refugees have been affected in different ways and their coping mechanisms have been weakened as a result of the multi-faceted emergency which has included both the insurgency by Anti-Balaka as well as the Seleka military operation. It is unlikely that the situation will stabilize any sooner to facilitate a return to their communities.



ACT FORUM	CAMEROON
ACT REQUESTING MEMBERS	LUTHERAN WORLD FEDERATION

THE CRISIS: Refugees from CAR inside Cameroon

**PRIORITY NEEDS: Livelihoods** 

#### PROPOSED EMERGENCY RESPONSE

• by ACT members within the Preliminary Appeal

KEY PARAMETERS:	ACT Member Lutheran World Federation/ DWS
Project Start/Completion	1 November 2014 to 31 October 2015
Dates	
Geographic areas of	Burgop, Ngam, Adamaoua, Garoua-Bolai
response	
Sectors of response &	Camp management, Education, Livelihood,
projected target population	Protection, Health and Psychosocial care
per sector	

#### TABLE 1: SUMMARY OF PRELIMINARY APPEAL REQUIREMENTS BY ACT MEMBER AND SECTOR:

Preliminary Appeal Requirements	LWF
Total requirements US\$	625,188
Less: pledges/contributions US\$	2,000
Balance of requirements US\$	623,188

#### **TABLE 2: REPORTING SCHEDULE**

Type of Report	Due date
Situation reports	Monthly
Interim narrative and financial report	30 April 2015
Final narrative and financial report	31 December 2015
Audit report and management letter	31 January 2016

Please kindly send your contributions to either of the following ACT bank accounts:

US dollar Euro

Account Number - 240-432629.60A Euro Bank Account Number - 240-432629.50Z IBAN No: CH46 0024 0240 4326 2960A IBAN No: CH84 0024 0240 4326 2950Z

Account Name: ACT Alliance
UBS AG
8, rue du Rhône
P.O. Box 2600



1211 Geneva 4, SWITZERLAND Swift address: UBSWCHZH80A

Please also inform Roshan Rajaratne, Finance Officer (rra@actalliance.org) of all pledges/contributions and transfers, including funds sent direct to the implementer.

We would appreciate being informed of any intent to submit applications for EU, USAID and/or other back donor funding and the subsequent results. We thank you in advance for your kind cooperation.

#### For further information please contact:

ACT Senior Programme Officer, Katherine Ireri (phone +41 22 791 6040 or mobile phone +41 79 433 0592 Or

ACT Head of Programmes, Sarah Kambarami, (+41 22 791 6211 or mobile phone +41 78 892 1178)

ACT Web Site address: <a href="http://www.actalliance.org">http://www.actalliance.org</a>

Sarah Kambarami Head of Programmes

**ACT Alliance Secretariat** 



#### I. OPERATIONAL CONTEXT

#### 1. The Crisis

Over the past year the emergency in the Central African Republic (CAR) has developed into a complex multi-faceted crisis. The military coup of March 2013 and the following Anti-Balaka insurrection from 5 December 2013 have increased the numbers of both refugees and internally displaced persons (IDPs). These refugees fled to Chad (93,563 people), to the Democratic Republic of Congo (DRC) (63,037 people), to the Republic of Congo (18,045) and to Cameroon (227,277 people). The internally displaced persons in CAR are estimated at 527,000 (UNHCR source, August 1, 2014).

The Government of Cameroon traditionally welcomes refugees and asylum seekers. The country has been hosting over 92,000 CAR refugees (2006 caseload) before the recent hostilities between Ex-Seleka rebels and Anti-Balaka militia. Massive human rights violations and escalation of violence caused a new influx from December 2013.

The majority of the newly arrived refugees (ca. 57%) are children of which about 20% are below five years of age. About 53% of the refugees are female and 3 % elderly persons. The majority refugees (about 93%) belong to the Mbororo ethnic group while the rest are Gbaya. Almost 96% of the refugees entering Cameroon are Muslim, the others are Christian. In Cameroon, the influx predominately affected the East and Adamaoua regions. The main entry points are GarouaBoulai and Kentzou in the East region and Ngaoui, Gbatoua-Godole and Yamba in the Adamaoua region.

To address this emergency and accommodate the newly arrived refugees, the Government of Cameroon made seven sites available – six in the East region (Moborguene, GadoBazere, Lolo, Mbile, Timangolo and Yokadouma) hosting 40,656 refugees and two in Adamaoua region (Borgop and Ngam) with a total of 14,834 people. However, 67,096 refugees live outside the sites including 10,838 at the entry points and 56,258 in 308 host villages. Efforts have however been made by UNHCR and government of Cameroon to accommodate as many refugees as possible into designated Sites for security and easy coordination of services.

Communities who have fled have lost their livelihoods. Refugees have lost their livestock and without their traditional way of providing an income for their families. The Africa Emergency Hub Team carried out follow up field assessments from 17 September to 10 October 2014 in order to have a comprehensive understanding of the refugee crisis. This was done with the guidance of UNHCR regional office in Bertoua in conjunction with UNHCR field offices directly responsible for the Sites. The focus of field assessments was mainly in two areas, namely Batouri in the Eastern and later on Meiganga in Adamoua regions. With regards to Batouri, all the Sites of Mbile, Lolo and Timangolo appeared well covered by several partners present despite some limited gaps. Therefore Meiganga in the Adamoua region is the main geographical focus of the Appeal. The area has limited number of agencies intervening in various sectors. Notably, there is a Lutheran Protestant Hospital that has been very strategic in attending to referral cases. This has been a great relief to refugees especially among the acute malnourished children apart from medical and surgical services.

A response is needed to support those that have fled the fighting. These refugees have been affected in different ways and their coping mechanisms have been weakened as a result of the multi-faceted emergency which has included both the insurgency by Anti-Balaka as well as the Seleka military operation. It is unlikely that the situation will stabilize any sooner to facilitate a return to their communities.



#### 2. Actions to date

#### 2.1. Needs and resources assessment

ACT member, Lutheran World Federation (LWF) has so far carried out preliminary assessments and field assessments in Cameroon and identified the need for interventions in Camp Management, Community Services, Livelihoods, peaceful coexistence and social cohesion and Support to the Lutheran Protestant Hospital to enhance health service delivery.

Enhanced protection, Psychosocial support, livelihood, peace building and social cohesion for children, youth, women and men, and especially the most vulnerable is what LWF is planning to implement for both refugees in the sites and villages and hosting communities where we have refugees living in the villages.

During the CAR crisis, various parishes of the Evangelical Lutheran Church in Cameroon nationwide organized and mobilized resources in Non-Food Items (NFIs), mainly clothing and cash. Church structures were hosting refugees without discrimination.

The ACT members based in Cameroon are the Evangelical Lutheran Church in America (ELCA) and the EgliseFraternelleLutherienne du Cameroun (EFLC). The LWF is planning to respond to the crisis by coordinating with the UNHCR, other humanitarian actors, the Cameroon Government and in collaboration with the ACT members based in the country.

ELCA supported by providing the Lutheran Protestant Hospital in Garaoua- bolai with a cash grant for infrastructural renovation to improve and increase the bed capacity of the hospital and sanitation particularly latrines at the nutrition centre. ELCA has continued to support the secondment of the two doctors at the hospital.

The EgliseFraternelleLutherienne du Cameroon (EFLC)on its part responded to refugees in the North of Cameroon resulting from the Boko Haram conflicts.

A further needs assessment has been carried out following the Preliminary Appeal. This has been in close consultation with the refugees, UNHCR, other humanitarian partners already in Cameroon and ACT members.

#### 2.2. Situation analysis

UNHCR is responding to the humanitarian crisis in Cameroon as a result the CAR refugee influx in partnership with other local and international partners. This was evidenced in the sites visited by the LWF needs assessments team in already established refugee sites like Timangolo, Mbile and Lolo. However, there were some gaps existing in other sites names, Ndukayo, Gado 1 and 2, Burgop and Ngam as well as the Lutheran Protestant Hospital which is a referral hospital. The hospital has been handling large numbers of refugees since the emergency commenced. They are provided with various medical/surgical services including nutrition support for cases of acute nutrition especially among children. The hospital is stretched to its limit in terms of bed space, sanitation, water network among others.

#### 2.3. Capacity to respond

The government of Cameroon has played a significant role of hosting the refugees, giving land space for settling refugees and providing security to both refugees and partners. UNCHR is ensuring coordination of activities and services to refugees by partners. The church with the support of ELCA mobilized some NFIs to refugees across the country at the onset of the emergency.



The Lutheran Hospital continues to play a key role in ensuring that the medical and surgical services are offered to the neediest cases such as acute malnourished children.

LWF on its part will bring on board a wealth of experience acquired as a result of many years of working with refugees in many diverse settings. LWF will also coordinator with related agencies and ACT Members in Cameroon who have expertise in different areas like ELCA (Adult literacy, early childhood education and peace build experts), Church of Sweden - CoS (Psychosocial training expert), Norwegian Church Aid - NCA (WASH expert)

#### 2.4. Activities of forum and external coordination

LWF/DWS is the ACT member that will be managing the response. LWF brings with it the experience and expertise of working with IDP's in both CAR and Chad and many years of working with refugees in the refugee camps in Dadaad and Kakuma among others as well as working in different humanitarian and development settings in Africa. LWF will be attending coordination and contributing in meetings called upon by UNHCR.

#### II. PROPOSED EMERGENCY RESPONSE

#### 1. Target populations, and areas and sectors of response

ACT	Sector of	Geograph											
mem	response	ical Area											
ber		of											
		Response				Planne	d Popul	ations			ı		<u> </u>
													Pop in Sites/Village
			0-5		6-17		18-65		65+		Total		s
			М	F	M	F	М	F	М	F	М	F	
LWF/	Camp												
DWS	Manageme												
	nt												
	Community												
	services	_											
	Education	Burgop& Ngam	1749	1699	2885	3159	2102	2778	255	207	6991	7843	14834
	Livelihood												
	Child												
	Protection										90	71	
	Host	20											
	Community	Adamaou											
	Villages	a& East											
		Region											
		villages											67038
	Health	Garoua-											
		Bolai											2086
	TOTAL												83,958



#### 2. Overall goal of the emergency response

The project aims at empowering and creating risk resilient refugee and host communities, able to effectively manage their affairs and accommodate each other in a conflict sensitive manner.

#### 3. 2.2 Outcomes

- Community managing sites with equal representation of men, women and youth in the leadership structure
- Well informed communities able to provide feedback to Humanitarian agencies working in the sites
- Enhanced safety and protection for all refugees in sites
- Well planned, clearly marked refugee sites
- Enhanced and sustained livelihood for targeted populations
- Enhanced wellness and dignity for persons with specific needs (PWSNs)
- Enhanced youth protection especially for women
- Enhanced gender equity in the community
- Increased protection of the community from SGBV
- Enhanced protection for all children in the sites
- Enhanced literacy capacity for adults and youths out of school
- Enhanced education foundation for all children at the site
- Enhanced sustainable livelihoods for targeted host and refugee populations living harmoniously in the villages
- Improved qualities WASH in the villages for host and refugee communities
- Improved health care delivery to refugees at the Lutheran Hospital

#### 4. Proposed implementation plan

#### 4.1 Narrative summary of planned intervention

The intervention is based on the needs identified through the assessments done in collaboration with refugees, UNHCR, partners and supporting institutions to the emergency. The intervention will focus on building the capacity of the community to be able to manage their affairs in the sites and villages as well as support for improved health facilities at the Lutheran Hospital.

#### **CAMP MANAGEMENT**

LWF intends to implement camp management activities in two of the new sites; Ngam and Mborgop. The camp management areas of intervention will include; information dissemination, leadership trainings, physical safety and protection. LWF will facilitate formation of community leadership structures including peace committees, site management & shelter committees.

LWF will endeavour to create awareness and sensitize the community on the importance of women participation in enhancing the wellbeing of the community. Leaders trainings and women's' training on the role of women in leadership will be conducted. Through establishing leadership structures and committees, the community will be sensitized on the need for their active participation.

One of the gaps identified by LWF assessment teams was lack of information in the community. Therefore, LWF intends to work with the community and other stake holders to put in place a community information management system in the two sites by first establishing a community information committee that will be trained on information sharing and build into a system where real



time information is shared by the community to the agencies and vise-vasa. There will also be sensitization and information sharing meetings held for new arrivals in the sites.

The observation by LWF teams on ground was that there exists some water points conflict in the sites, potential conflict between refugees and host communities over agro-pastoral resources as well as numerous tree stumps on sites that pose safety risks to site refugees especially children.

In response LWF will strengthen and train a community based safety and protection system, sensitize the community on their roles especially on their roles in environmental safety and protection, train on peace building and resolution and facilitate the formation of community peace and conflict resolution committee

In order to enhance community participation and ownership of the site LWF will endeavor to establish and train site planning committees on environmental care, support shelter construction, support road clearance, demarcation of plots, marking of blocks and put up community driven camp visibility. With the support of LWF the community will create play facilities for children and youth.

#### **IMPROVED LIVELIHOODS:**

As evidenced by LWF assessment the refugee community has various livelihood skills. This included Agro-pastoral skills, tailoring, groups saving skills for women among others. In this regard, LWF will aim at strengthening and expanding community group saving skills, training on basic entrepreneurship skills as well as support for different livelihood initiatives. LWF will aim at integrating livelihoods initiatives with peace initiatives.

#### **COMMUNITY SERVICES:**

There are community systems to support Persons with Specific Needs; blind, deaf, physically disabled, mentally challenged, elderly etc. Therefore LWF proposes to strengthen the community system, enhance community sensitization on supporting PWSNs, advocate for PWSNs services to be mainstreamed in the general service provision, support PWSNs with livelihood activities.

Notably LWF witnessed a lack of female youth participation in all the sites visited. Visibly also, there were no recreational/play facilities for youth and youth are rarely involved in decision making processes by various stakeholders. The youth sited language barrier as one of their challenges in that French is used as the main language of communication yet most do not understand it. Education for majority of youth was also discontinued after fleeing their home country.

LWF will facilitate community sensitization on the important role female youth can play in the site through various community leadership structures established in the site. Youth committee members will also be capacity built through training on leadership as agents of social change. These youth committees will be enhanced to take charge of and support in the development of playing fields for the youth. French teachers per site will also be recruited to conduct French lessons to 120 youths (50% female) and finally youths will be supported to for groups and come up with livelihood initiates.

The social cultural stratification is visible and could inhibit women involvement and empowerment in every other sector being implemented in the sites. In this regard, LWF will sensitize the community on gender, human rights and the rights of women as provided for by various legal frameworks. Leaders from different communities will be trained on gender and human rights, targeting 30 leaders per site. LWF will facilitate combined groups (male & female) initiative to support with sensitization of gender equity. Gender activities and initiatives in the camp will be culminated through active involvement in the internationally recognized 16 days of activism to support and promote gender equity.



There are issues of SGBV though not openly discussed by the community. This is as a result of the social cultural aspect of the community. LWF intends to promote awareness creation and sensitize the community on SGBV. A gender officer whose role will cascade into SGBV will be recruited. The officer will initiate a gender strategy towards sensitization and information sharing on SGBV to the community. This will incorporate training of the community on how to prevent and respond to SGBV cases, develop SGBV committees for risk reduction as well as developing referral pathway and livelihood support for victims of SGBV.

#### **CHILD PROTECTION:**

There are huge assumptions on protection needs of children as evidenced by cases of unaccompanied and separated children, unconscious abuse of children through child labour, heavy manual labour and children involved in trade. Issues of early and teenage mothers were issues of concern that were observed. Children representation is nonexistent and notably women and children were categorized together by some stakeholders on sites.

One of LWF's interventions will be formation of children clubs where the voices of children can be heard, issues of concern to children raised and advocated for to all stakeholders. LWF will ensure consistent conducting of BIAs and BIDs for unaccompanied and separated children and other abused children. LWF will also set up foster care systems and support foster care parents through livelihoods and material support. Through the appeal, LWF will conduct a survey on child labour. LWF will also facilitate creation of child friendly spaces. Child protection officers will be recruited and trained to implement the proposed activities and focus on the overall child protection framework in the site.

#### **EDUCATION:**

Notably the majority of the population in the site do not have formal education and are illiterate. They mainly speak Mbaya and Fufulde languages. Therefore, illiteracy is an inhibiting factor to the welfare and services in the site. In order to address the situation, LWF will undertake functional adult literacy classes. The adult literacy classes will initially be offered adults and youths to enable them participate in site activities without much loss of information by use of interpreters. This will be facilitated by recruitment of adult literacy teachers to teach a targeted 120 adults and youths, 60 persons per site ensuring 30% gender balance.

Early Childhood Education is lacking in both sites yet ECD is the foundation for education and protection tool for children. This proposal will advocate for ECDs in the sites, put in place ECD schools and additionally provide ECD materials. LWF will also facilitate provision of latrines and hand washing facilities for ECDs to enhance sanitation and hygiene.

#### **HOST COMMUNITY VILLAGES:**

There are markets near refugee sites; however, host community villages are seemingly poor. This is the case despite there being productive land available. The dynamics created in the community by the presence of refugees could lead to conflict. LWF will conduct an all inclusive livelihood survey with a focus on the host villages and relevant livelihood activities. The households to be supported will be the most vulnerable households in the village where targeted intervention will be applied but with all the village leaders and local churches/mosques consultation. LWF will also build entrepreneurial capacity and market access through training to capacity develop the villages.

There has been agro-pastoral conflict over resources between refugees and host communities. LWF will facilitate formation of community peace committees comprising both hosts and refugees, promote participation in village peace meetings by both communities to promote harmonious relations.



LWF through field assessment noted the lack of latrines in the villages leading to open defection and the risk of contamination and spread of diseases. As a result a WASH survey will be conducted followed by community sensitization on hygiene and sanitation and formation of WASH committees in order to promote hygiene in the villages. Trainings on the general hygiene standards will be conducted. LWF will also support construction of latrines for households with vulnerable members in the villages.

#### **IMPROVED HEALTH FACILITIES:**

LWF intends to support the Lutheran hospital that is supporting hundreds of refugees. There are several areas of intervention that the hospital needs. An automated blood count machine; is the most used lab machine for refugees in the hospital and nutrition centre. It's old, often broken because of continuous use. This will require replacement.

#### **PSYCHOSOCIAL SUPPORT:**

The conflict and violent crisis and situation in CAR has left most refugees in distress. Most struggles to cope with numerous loses; including loss of family members, property and livelihoods among others. Some carry trauma and that could lead to violence, depression or even deterioration to mental break down. Apart from various interventions to support community well being through capacity building community structures as detailed above, LWF will support psychosocial trainings for all staff and all community committees members that work with LWF, refer cases needing specialized counselling and Livelihoods and material support to vulnerable refugees. LWF will also facilitate formation of support circles specially for psychosocial well being of individuals and communities.

### 4.2 Logframe

5. Project structure	Indicators	Means of Verification (MoV)	Assumptions
Goal			
The project aims at empowering and creating risk	# of empowered refugees in sites	Human stories and	That the Cameroon
resilient refugee and host communities, able to	and villages living peacefully with the	photographs	Government will continue
effectively manage their affairs and accommodate each	host community	,   	receiving and being friendly
other in a conflict sensitive manner.		 	to refugees
Outcomes: Camp Management	30% of women representation in the	Monitoring reports	The women will be willing to
1. Community managing sites with equal	leadership positions	Records of meeting	participate in leadership
representation of men, women and youth in the		minutes	position
leadership structure		Human stories	
	# of feedback& complaints received	Information records	The sites will continue being
2. Well informed communities able to provide	from the refugee community	photographs	secure
feedback, raise concerns to Humanitarian agencies	# of information dissemination	Daily Occurrence record	Court of the state of
working in the sites	desks functioning in the sites	of cases reported	Continued security
3. Enhanced safety and protection for all refugees in	# of safety & security cases resolved		
sites	# of sites cleared of the tree stumps	1 	
		1 1 1	
4. Well planned, clearly marked refugee sites	# of households easily traceable and	1 1 1	
	accessible in the site	1 1 1	
Outputs		 	
Trainings and meeetings held including 4 trainings for	# of women trained and and	Activity reports	The sites will be stable
the leaders, 4 trainings for women leaders, 24 annual	# of meeting held by leaders	Participants lists	enough for LWF to be able
meetings, 4 camp leadership sensitization meetings and	# of community members aware of	Minutes of leaders	to conduct trainings
1 staff training on camp management	the roles of leaders in the camp	meetings	Security will prevail in the
	·	Human stories	sites.
Trainings and sensitization meetings held and four	# of complaints received/ addressed	Photographs	
information shades established	# of feed back from the community	Training manual	Willingness of target
	received	; 	population to voluntary
2 Community Peace & Protection Teams (CPPT) formed	# of community members feeling	 	serve the community as



	hattar protocted	<u>.</u>
Sites sub-divided &marked roads named and marked	better protected.	
Play grounds created	# of demarcated blocks& roads	<u>:</u>
2 site committees formed and 4 site committees trained	# of refugees trained as site	
2 Site committees formed and 4 site committees trained	committee members	
	Committee members	
Activities: Four, 2 days leadership trainings to 100 men,	List of Key inputs	•
women & youth leaders (2 per site); Four, 2 days	Human resource	
women leadership training (2 per site)for 60 women	Venue on site	
Facilitate monthly leaders meeting (24 per site); Four	Stationeries	
community sensitization meetings (2 per site); One staff	Training manual	
trainings on camp management targetting 30.	List of participants	
	Minutes of meetings	
Conduct 4(1 day) information committee trainings for	Photographs	
30 committee members, 2 per site	Fabricated tags	
Conduct 4 community information sharing sensitization		
meetings		
Construct 4 information desks		
Meetings to sensitize the community on CBSP concept		
and select CPPT's and hold monthly meetings		
6, 6 days trainings conducted, 3 per site targeting 20		
members per site.		
4 community sensitization campaigns held, 2 per site		
1 001111141111, 00110111241011 00111410 <sub>0</sub> 110 11014, = p.01 1112		
Community meetings to sensitize on site planning		
Mobilize the community to identify roads, play grounds		
and other public utility.		
Site planning committees formed and one day training		
provided		
provides		
Outcomes: Livelihoods		
Enhanced and sustained livelihood for targeted	# of households indicating	Monitoring report



populations	improved livelihood	Human stories	
Outputs 4, 2 days wellness training 2 per site conducted for 60 vulnerable refugees, 30 per site 4, 3 days basic entrepreneur skills training conducted for the trained vulnerable group 20 savings group of 6 persons formed and supported per site	# of vulnerable persons empowered and actively participating in the activities of the groups.  # Amount of money saved by the groups	Training reports	Willingness of target population to participate in the training and savings groups
Activities Sensitization meeting to identify people for the training. Eight, 2 day wellness trainings for 30 persons per site Eight, 2 day entrepreneurship training for 30 persons Formation of savings groups, conduct group meetings	Human resource Venue on site Stationeries		Activities-to-Outputs assumptions
Outcomes: Community Services  1. Enhanced wellness and dignity for persons with specific needs (PWSNs)	# of PWSNs expressing satisfaction in service provision	Monitoring reports Human stories	Continued security
2. Enhanced youth protection especially for women	# of youths expressing satisfaction with youth activates at the sites	 	
3. Enhanced gender equity in the community	% of community members aware of gender issues affecting their sites		
4. Increased protection of the community from SGBV	% of community members aware of SGBV; engaged in reduction of cases		
Outputs 4 community sensitization meetings on the role of PWSN in the community welfare 2 per site 4 meetings with PWSN to identify how they can be	# of PWSN participating in camp activities # of agencies showing sensitivity to the needs of PWSN in their service	Training reports Training manual Meeting minutes Lists of participants	Willingness of the community and agencies to support PWSN
supported; 4 care givers support groups of 15 members per site formed 4, 1 day care givers support groups training conducted for the 30 Care givers	delivery	photographs	The community will support the female participation in youth activities
2, 1 day psychosocial training for the care givers			Community reception of the



Support for PWSN mainstreamed in service delivery by agencies Improved access for PWSP		call to embrace gender equity
4, 2 day(2 per site) life skills training conducted for 100 youths, 50 per site 4 football and 4 volleyball teams formed, 2 per site 6 cultural activities conducted (during school holidays)	# of female youth participating in youth affairs in the sites # of youths actively engaged in youth activities	Community support in curbing SGBV
4 community sensitization meeting on gender issues. 4, 1 day training for 60 targeted committee members on Gender equity conducted, 2 per site 2 Male and female gender initiative groups formed, 1 per site, Active participation in 16 days of gender activism	# of men and women participating in the gender initiative groups # of community members participating in the 16 days of Activism	
2 awareness meetings on SGBV conducted 1 per site 4, 2 day training for 100 community members conducted on SGBV prevention and support for victims Increased community reporting of SGBV cases Referral path way created for SGBV Victims Interagency coordination meetings on SGBV conducted	# of SGBV cases reported and supported # of interagency meetings held	
Activities Sensitization meetings and meetings with PWSN Meeting to identify care givers&2, 2 day train to them Psychosocial training for 30 care givers Meetings with agencies to advocate for PWSNs Refer interested PWSNs for livelihoods support.  2 mobilization meetings for all the youths in the sites. Conduct 4 life skills training for 100 youths (2 per site) Organize ball tournaments for the youths in the sites Organize holiday youth activities (3 per site)	List of Key inputs Human resource Venue on site Stationeries Training manuals Football fields Valley ball pitch Planned activities list for the 16 days of gender activism Minutes of meetings	Activities-to-Outputs assumptions



Sensitization meeting conducted	
Community gender initiative groups formed	
4, 1 days training on gender equity conducted for 60	
committee members	
Planning meetings for the 16 days of Gender activism	
Participate in activities for 16 days of gender activism.	
Participate in the WRD	
Two gender sensitization meetings, 1 per site	
Conduct training for 100 community members, 2	
trainings per site	
Conduct 24 monthly interagency SGBV meetig, per site	
Refer SGBV victims for specialized care e.g medical,	
counselling and livelihoods etc	

Outcomes: Child Protection			
Enhanced protection for all children in the sites	# of vulnerable children identified	Monitoring reports	Continued security
	# of BIA conducted for such	Human stories	
	childrenand # of BIDs conducted for	Vulnerable children's files	
	durable solution	with information on each	
Outputs	# of staff trained in conducting BIA's	Training manual	Community support in
4 Child clubs formed, 2 per site	and BID's	Training reports	promoting children rights
Material support for 100 vulnerable children provided	% of children in the community able	Material items for foster	and protection
Material support for vulnerable persons.	to talk about their rights	parents	
Conduct 2, 2 days training for 80 foster parents	# of foster parents trained	BIDs/BIAs forms	
Conduct 3, 3 days staff training for capacity	# of children accessing the child	Pictures	
development of 12 staff on BIA's and BID's	friendly spaces	List of children being	
4 Child friendly spaces created 2 per site	# of children rehabilitated to school	supported	
1 child labour survey conducted			
Activities	List of Key inputs		
Identification &registration of vulnerable children	Human resource		Activities-to-Outputs
Document further information to meet specific needs of	Training Venue on site		assumptions
	Stationeries		



the children including care and protection plan	Training manual		
Carry out best interest assessment (BIAs) for all the			
vulnerable children at the sites			
Carry out foster care arrangement for the UASC.			
Train 80 foster parents on foster care and parenting			
Provide material support to 100 vulnerable children ans			
vulnerable persons			
Support the formation of 4 child clubs of 20 children			
each, 2 clubs per site			
Procure assorted play equipment for children clubs.			
		1	
Outcomes: Education			
1. Enhanced literacy capacity for adults and youths	# of adults and youths able to read,	Monitoring reports	Continued security
out of school.	write and speak French	Pictures	
2. Enhanced education foundation for all children at	# of children enrolled at ECDs	; ; ; ;	
the site		! ! !	
Outputs	# of adults attending classes	Class reports	Willingness to attend adult
2 mobilization meetings for adult literacy classes	# of enrolled students who complete	Pictures	classes
conducted	the course	Class registers	
120 adult and youth learners and youths enrolled for a	#of enrolled students able to write,	Construction documents	Support by parents of the
nine months program, 60 per site.	read and speak in French		ECD's
8 ECDs classrooms constructed 4 per site.	# of children accessing ECD schools		
160 children enrolled in ECD schools, 40 per school	# of children able to use the latrines	! ! !	
12 child friendly latrines constructed at the ECD	and hand washing facilities without		
schools, 4 per school			
4 hand washing facilities established and functioning, 1		! ! !	
per school		! ! !	
2 ECD teacher and 4 care givers recruited &trained		: 	
Activities	List of Key inputs		



Conduct 2 adult and youths literacy mobilization	Human resource	Activities-to-Outputs
meetings	Identify Adult literacy schools at the site	assumptions
Register 120 adults and youths, 60 persons per site	Stationeries	
ensuring 30% gender representation	Schools	
Procure learning materials	Stationeries	
	Teaching and learning materials	
8 ECDs classrooms constructed for learners, 2 per site	Play facilities	
Procure ECD items/materials for learners.		
Organize 2 mobilization meetings for parents		
Register pupils for school		
Install 4 hand washing facilities in the ECDs.		
Construct 4 children's latrines at ECDs.		
Train 2 ECD teachers and 4 care takers for two weeks		
during school holidays		
Outcomes: Host communities		

<ol> <li>Outcomes: Host communities</li> <li>Enhanced sustainable livelihoods for target host &amp;refugee populations living with harmony</li> <li>Improved quality WASH in the villages for host and refugee communities</li> </ol>	# of households indicating an improved quality of life # of host and refugees in the villages accessing clean water # of host and refugees maintaining improved levels of hygiene and sanitation	Monitoring reports Human stories Reports from leaders	Continued good will from the Government Continued security
Outputs 4 host community leaders forums organized &sensitized on livelihood and peace initiatives planned for the host and refugees living in the villages Conduct 20 livelihood and peaceful co – existence awareness raising meetings for host and refugees living in villages Conduct 20 follow up meetings to identify preferred	# of refugee and host community members from the villages benefiting from the Livelihood activity initiative # of host and refugees in the villages who are members of the VSL's # of villages where host and refugee	Survey reports List of beneficiary Meeting minutes Group records Reports Pictures	Continued good will from the government.
livelihood activities  Provide cash grants to 60 individuals from host and	populations co-existing peacefully		



	<u> </u>	
refugees in the villages		
Conduct 4 entrepreneur training for 40 host and		
refugees in the villages		
Support the formation of village savings & loan groups		
Organize peace meetings in the villages between		
refugees and host community members		
	# of WASH committees operational	
1 hygiene committee per village (4 members per	in the 20 villages	
committee) in 20 villages formed	# of household accessing and	
80 WASH committee members trained (4 per village)	utilizing latrines	
5 latrines per village constructed for households with	# of host and refugee from the	
vulnerable members	villages accessing clean water from	
Provide 4 water wells in the most needy villages	the wells	
Activities	List of Key inputs	
20 livelihood awareness meetings conducted, 1 for 2	Human resource	
villages	Vehicle	Activities-to-Outputs
Conduct 20 meetings to indentify preferred livelihood	Training materials	assumptions
activities	Assorted inputs	
4 entrepreneur trainings conducted for 40 host and	Venue on site	
refugees in the villages, at least 2 from each	Stationeries	
village(20refugees and 20 host community)	Training manual	
VSL's groups formed		
Recruit 4 community extension workers		
Conduct 5 leaders sensitization meetings, 1 between 2		
villages		
1 hygiene committee formed per village, -target 4 per		
villages in 20 villages		
80 committee members trained (2) on hygiene in 20		
villages		
Conduct monthly WASH meetings for WASH		
committees per village		
Construct 5 latrines per village targeting households		



with vulnerable individuals			
Recruit 1 WASH officer			
Outcomes: Health		i ! !	
Improved health care delivery to refugees at the	# of refugees accessing quality	Monitoring/hospital	Continued security
Lutheran Hospital	health care at the Lutheran Hospital	report on the machine	
Outputs		į	
1 Automated Blood Count Machine procured	# of refugee cases supported by the	Blood Count Machine	Funds will be available to
	machine	Inventory report/record	purchase the machine
Activities	List of Key inputs		
Procure one Automated Blood Count Machine	Human resource		Activities-to-Outputs
	Finances		assumptions
			,
Outcomes – Psychosocial			
LWF frontline staff and community volunteers have	#of LWF staff reporting enhanced	Monitoring reports	Funding to support CAR
enhanced ability to support persons of concern	ability to cope with stress	Training list	Refugees in Cameroon is
		Training report	available
Outputs	#of LWF staff offering psychosocial	<u> </u>	
Psychosocial trainings for 15 LWF staff 16 LWF staff	training to community volunteers	Training reports	Security continues to prevail
trained as psychosocial ToT's	# of LWF community staff and	Pre and post training test	in the refugee sites
Psychosocial training for 30 targeted community	volunteers reporting better ability to		
committee members	cope.	<u> </u>	
Activities	List of Key inputs		Activities-to-Outputs
5 days Psychosocial trainings for 30 LWF staff	Training manual		assumptions
5 days Psychosocial ToT training for 16 LWF staff	Training materials		
5 days training for targeted community committee	Training report		
members -30 participants			

#### 5.1 Implementation methodology

#### 5.1.1 Implementation arrangements

The Lutheran World Federation- Cameroon will be supported by the Lutheran World Federation Africa Hub's Representatives who will accompany the programme in the initial stage of setting up.

LWF Cameroon will endeavour to embrace LWF's Global core commitments of Human Rights, Impartiality, accountability to the communities we serve, gender justice and climate justice and environmental protection. The 3 key strategic approaches of community based empowerment approach, Right based approach and Programmatic integration will guide the LWF Cameroon in her interaction and service to the persons of concern. The LWF policies and procedures will be followed in all matters relating to finance, human resources and procurement for project implementation.

#### **5.1.2** Partnerships with target populations

The project will be implemented through the involvement of local actors including government institutions, community leaders and the persons of concern, both refugees and host community. The targeted communities will be involved in all stages of project design, planning, implementation, reporting, monitoring and evaluation. This will be achieved by using the benchmarks of the Humanitarian Accountability Partnership (HAP) framework. The communities have been and will continue to be encouraged to participate in the design of the project, in decisions on the targeted group and in the implementation of activities. Information will be shared throughout the project cycle on all aspects of implementation. This will ensure that there are opportunities to discuss if implemented activities respond to the communities primary concerns. For communities to be able to give feedback on activities and to raise any complaints, LWF Cameroon will endeavour to have the community sensitized about the LWF complaint and response mechanism that they can use to provide feedback and as well as make formal complaints.

#### **5.1.3** Cross-cutting issues

Gender: Activities in the appeal are based on a gender sensitive approach. LWF will ensure that in all the stages of implementation, gender justice is mainstreamed. This will be included in the targeting of priority groups responding to the needs of women, girls, boys and men suffering from discrimination or having specific needs such as women headed households. The engagement of women in decision making on activities will be vital to ensure attention to gender justice.

#### 5.1.4 Coordination

LWF is collaborating with the Cameroon Government, UNCHR, and all other Humanitarian organizations in Cameroon responding to the refugee crisis. These include: Cameron Red Cross, PriemierUrgence, Plan International, CARE, International Relief Development, Solidality, MSF Swiss, ICRC, International Medical Corp among others. LWF will work in close relation with the on-going work by the Evangelical Lutheran Church in Cameroon and other ACT Members in Cameroon like the Evangelical Lutheran Church in America (ELCA) and the EgliseFaternelleLutherienne du Cameroun (EFLC).

A Program Manager will be recruited by LWF to oversee the implementation of the appeal. The Program Manager will ensure coordination between various partners including the Government of Cameroon, UNHCR, and Community leaders, religious and traditional authorities will be informed of the implementation arrangements, so that they are able to support the response and talk to the community if any problems should arise.

#### 5.1.5 Communications and visibility

LWF follows the ACT Alliance's Co-branding policy and reference is made to LWF being a member of the ACT Alliance in all meetings LWF will be attending and the LWF Cameroon programme's visibility material (sign boards, project boards, T-shirts, caps, high visibility vests, stickers on vehicles etc.) Visibility of items will need to have the LWF Logo which will be cobranded with ACT. The Program Manager will be responsible for communication and reporting requirements.



#### 5.1.6 Advocacy

LWF will lay emphasis on rights based approach in all engagements with Persons of concern and as part of advocacy to uphold the rights of the refugees to better services. LWF will endeavour to sensitize refugees on their rights and responsibilities. It is hoped that throughout the project, the community will be able to continue to voice their concerns and advocate for their basic needs to be met. The project staff will also ensure that they voice the needs of the persons of concerns through representations in various meetings and forums.

#### 5.1.7 Sustainability and linkage to recovery – prioritization

The proposed livelihood activities will facilitate sustainability and recovery to the targeted populations. Psychosocial support will also be a component to enable the affected communities' recovery from various shocks and trauma and regain their dignity. The psychosocial training for staff will ensure continued support for the refugees and referral for persons needing specialized support. Community participation in decision making will empower the community and lead to community ownership of the project.

#### 5.2 Human resources and administration of funds

LWF is the requesting member for this appeal, and in order to ensure compliance of LWF and ACT Alliance policies in the implementation of this appeal, LWF is recruiting a Project Manager and Finance Manager to be based in the country to ensure the appeal is implemented to the highest standard, and meets the reporting and monitoring functions. These positions will provide over-site, mentorship and capacity development of LWF. LWF regional hub team has filled this gap at the initial stage for setting up and subsequent support for the team that will take over the programme's operation. This will include 1 project coordinator (Int), 1 camp managers and 1 Assistant camp managers, 1 social workers, 1 livelihood/Peace officer, 1 child protection officer, 1 WASH officer, 1 adult literacy teachers, 2 ECD teachers, 4 ECD care givers, 4 camp management community workers, 4 child development workers, 4 community extension workers, 6 community services community workers, 4 livelihood community workers, 2 community peace and protection workers. Other administration personnel will include; 1 team leader (Int) and 1 Finance Manager (Int) at the start of the programme. 1 Administration and Finance Manager, 1 logistics assistant, 1 driver, 1 office cleaner and 2 guards.

#### 5.3 Planned Implementation period:

The period of implementation will be 12 months from 1st November 2014 to 31 October 2015.

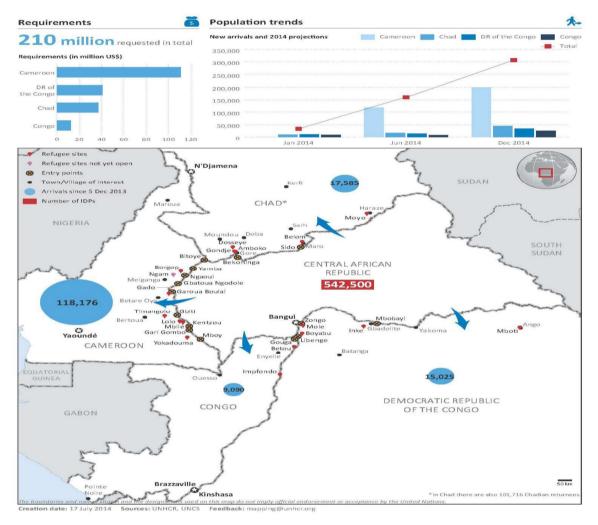
#### 3.6 Monitoring, reporting and evaluation

The Project Coordinator will visit the activities on a regular basis. The team leader and Finance Manager will also visit the activities but with longer intervals. Monthly reports will be prepared by the Project coordinator in collaboration with the Project Team and submit them to the Team Leader. Monthly finance reports will be prepared alongside narrative reports while ACT Appeal reports will be prepared according to the ACT Agreement.

#### III. THE TOTAL ACT RESPONSE TO THE EMERGENCY

During the CAR crisis, ACT members based in Cameroon are the Evangelical Lutheran Church in America (ELCA) and the EgliseFraternelleLutherienne du Cameroun (EFLC). ELCA through the Lutheran Protestant Hospital has already been intervening in the crisis by providing cash grant to the Lutheran Protestant Hospital for renovations of facilities to increase bed capacity in the hospital supporting refugees and in the improvement of sanitation at the nutrition centre within the hospital. ELCA has also continued with the secondment of 2 doctors at the hospital.

#### Appendix 1: Map



#### Appendix

Map showing the distribution of refuges and IDPs from CAR crises:

EX	(PENDITURE	Type of	No. of	Unit Cost	Appeal Budget	Appeal Budget
DI 1	RECT COST (LIST EXPENDITURE BY SECTOR)  Camp Management	Unit	Units	XAF	XAF	USD
	4, 2 day women leaders training 60	Persons	60	5,000	300,000	599
	4, 2 day leadership trainings for 100 (Men, women and youth)	Persons	100	5,000	500,000	998
	1 staff training on camp management	Persons	30	15,000	450,000	898
	4, 1 day Information committee training for 30 members 4 information shades	Persons Shades	30 4	5,000 50,000	150,000 200,000	299 399
	6, 6 day training for 40 CPPTs CPPTs supplies (Torch .whistle ,reflector jacket ,CPPT branded T/Shirt & cap)	Persons Supplies	40 60	15,000 25,000	600,000 1,500,000	1,197 2,993
	Fabricate 40 block and road tags	Tags	40	20,000	800,000	1,596
	2, 1 day training for 20 site planning committee	Persons	20	3,000	60,000	120
	3 Camp Management Community workers	Months	36	60,000	2,160,000	4,309
	2 Community Peace & Protection Workers	Months	24	60,000	1,440,000	2,873
	Camp Manager	Months	12	500,000	6,000,000	11,970
	Assistant Camp Manager Fuel Total	Months Months	12 2	400,000 480,000	4,800,000 960,000 <b>19,920,000</b>	9,576 1,915 <b>39,741</b>
2	Livelihoods					
	4, 2 day wellness trainings for 60 persons	Persons	60	25,000	1,500,000	2,993
	4, 2 day entrepreneurship trainings for 60 persons	Persons	60	25,000	1,500,000	2,993
	Cash grant for savings groups	Groups	20	500,000	10,000,000	19,951
	1 Livelihood/peace officer	Months	12	400,000	4,800,000	9,576
	2 Livelihood Community Workers Fuel <b>Total</b>	Months Months	24 2	60,000 480,000	1,440,000 960,000 <b>20,200,000</b>	2,873 1,915 <b>40,300</b>
3	Community Services					
	2, 2 day care giver training for 30 care givers	Persons	30	5,000	150,000	299
	4, 2 day life skill training for 100 youths 4 football pitches development	Persons Pitch	100 4	15,000 200,000	1,500,000 800,000	2,993 1,596
	Purchase 12 assorted balls for youth Organize 1 ball tournament	Balls Tournament	36 1	20,000 400,000	720,000 400,000	1,436 798
	6 Holiday youth activities 4, 1 day gender training for targeted 60 committees members	Lump	60	500,000	3,000,000	5,985 599
	Participation in the 16 days of gender activism World Refugee day celebrations	Lump Lump	1 1	1,500,000 1,000,000	1,500,000 1,000,000	2,993 1,995
	4, 2 day SGBV training for 100 community members	Persons	100	15,000	1,500,000	2,993



	Material support for vulnerable children	Persons	100	28,000	2,800,000	5,586
	Material support for vulnerable persons	Persons	1	4,000,000	4,000,000	7,980
	2, 2 day training for 80 foster parents	Persons	80	5,000	400,000	798
	3, 3 day training BIAs/BIDs training for 12 staff Develop 2 child friendly spaces	Persons Spaces	12 2	50,000 1,500,000	600,000 3,000,000	1,197 5,985
	1, 5 day psychosocial training for 30 LWF staff	Persons	15	80,000	1,200,000	2,394
	1, 5 day Psychosocial ToT training for 16 LWF staff 1, 5 day Psychosocial training for targeted community	Persons	16	80,000	1,280,000	2,554
	members	Persons	30	15,000	450,000	898
	3 debriefing sessions for 30 LWF staff	Persons	30	20,000	600,000	1,197
	1 Social Worker	Months	12	380,000	4,560,000	9,097
	1 Child Protection Officer	Months	12	400,000	4,800,000	9,576
	6 Community Services Community Workers	Months	72	60,000	4,320,000	8,619
	4 Community Child Development Workers Fuel Total	Months	48 2	60,000 480,000	2,880,000 960,000 <b>42,720,000</b>	5,746 1,915 <b>85,229</b>
	Education					
4	Assorted learning materials for 120 adults/youth 4 ECD class rooms construction	Lump Classrooms	120 8	10,000 1,500,000	1,200,000 12,000,000	2,394 23,941
	12 ECD latrine construction 4 ECD hand washing facilities	Latrines Pieces	12 4	150,000 75,000	1,800,000 300,000	3,591 599
	Capacity development for 4 ECD teachers & 4 Care givers	Persons	24	50,000	1,200,000	2,394
	1 Adult literacy teacher	Months	12	350,000	4,200,000	8,379
	2 ECD teachers	Months	24	300,000	7,200,000	14,364
	4 Care givers for ECDs Fuel Total	Months Months	48 2	60,000 480,000	2,880,000 960,000 <b>31,740,000</b>	5,746 1,915 <b>63,323</b>
5	Host Community Villages					
	20 Livelihood awareness & sensitization meetings for leaders	Meetings	20	50,000	1,000,000	1,995
	20 Livelihood identification meetings	Meetings	20	50,000	1,000,000	1,995
	4 entrepreneur trainings for 40 persons	Persons	40	10,000	400,000	798
	Cash grant for starting livelihood activities	Persons	60	100,000	6,000,000	11,970
	2 Community Extension Workers Fuel Total	Months Months	24 2	285,000 480,000	6,840,000 960,000 <b>16,200,000</b>	13,646 1,915 <b>32,320</b>



6	Host Community WASH					
	4 WASH meetings	Meetings	10	100,000	1,000,000	1,995
	2 trainings for 80 WASH committee members in 20 villages	Persons	80	5,000	400,000	798
	100 latrines construction in villages (5/village) 1 WASH officer	Persons Months	100 6	125,000 400,000	12,500,000 2,400,000	24,938 4,788
	Fuel	Months	2	480,000	960,000	1,915
	Total				17,260,000	34,435
7	Health; Lutheran Hospital					
′	Automated Blood Machine	Piece	1	11,000,000	11,000,000	21,946
				,,	, ,	
	Other Sector Poleted Direct Costs					
	Other Sector Related Direct Costs Programme Manager	Months	6	2,000,000	12,000,000	23,941
	Project Coordinator (Int.)	Months	6	2,000,000	12,000,000	23,941
	Needs Assessment	Month	1	5,012,400	5,012,400	10,000
	Communication/visibility cost	Month	1	3,007,440	3,007,440	6,000
	LWF Hub Staff Travel Cost	Month	4	2,936,902	11,747,608	23,437
	Total				43,767,448	87,318
C	APITAL ASSETS ( over US\$500)					
	Vehicle	Lumpsum	1	25,062,000	25,062,000	50,000
	Projector	pieces	1	400,000	400,000	798
	Desk tops computer (2)	Pieces	2	250,000	500,000	998
	Lap top Computer (2)	pieces	2	500,000	1,000,000	1,995
		•		•		
	Photocopier	Pieces	1	500,000	500,000	998
	Photocopier Camera	•		•	375,000	748
	Photocopier	Pieces	1	500,000	·	
	Photocopier Camera TOTAL CAPITAL ASSETS	Pieces	1	500,000	375,000 <b>27,837,000</b>	748 <b>55,536</b>
	Photocopier Camera	Pieces	1	500,000	375,000	748
IN	Photocopier Camera TOTAL CAPITAL ASSETS	Pieces Pieces	1	500,000	375,000 <b>27,837,000</b>	748 <b>55,536</b>
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries	Pieces Pieces	1	500,000	375,000 <b>27,837,000</b>	748 <b>55,536</b>
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.)	Pieces Pieces Piecros  ORT  Months	1	500,000 375,000 2,000,000	375,000 27,837,000 230,644,448 8,000,000	748 55,536 460,148
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.)	Pieces Pieces Pieces	1 1	500,000 375,000 2,000,000 2,000,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000	748 55,536 460,148 15,960 11,970
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager	Pieces Pieces Pieces  Months Months Months	1 1	500,000 375,000 2,000,000 2,000,000 600,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000	748 55,536 460,148 15,960 11,970 10,773
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant	Pieces Pieces Pieces  Months Months Months Months	1 1 4 3 9 9	500,000 375,000 2,000,000 2,000,000 600,000 450,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000	748 55,536 460,148 15,960 11,970 10,773 8,080
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IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant Salary - Assistant Logistics	Pieces Pieces Pieces  ORT  Months Months Months Months Months Months	1 1 4 3 9 9 6	500,000 375,000 2,000,000 2,000,000 600,000 450,000 380,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000 2,280,000	748 55,536 460,148 15,960 11,970 10,773 8,080 4,549
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IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant Salary - Assistant Logistics  Salary - Driver  Salary - Cleaner	Pieces Pieces Pieces  ORT  Months Months Months Months Months Months Months Months Months	1 1 3 9 9 6 12	500,000 375,000 2,000,000 2,000,000 450,000 380,000 240,000 150,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000 2,280,000 2,880,000 1,800,000	748 55,536 460,148 15,960 11,970 10,773 8,080 4,549 5,746 3,591
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant Salary - Assistant Logistics  Salary - Driver  Salary - Cleaner  Salary - Guards Office Operations	Pieces Pieces Pieces  ORT  Months	1 1 3 9 6 12 12	500,000 375,000 2,000,000 2,000,000 450,000 380,000 240,000 150,000 110,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000 2,280,000 2,880,000 1,800,000 1,320,000	748 55,536 460,148 15,960 11,970 10,773 8,080 4,549 5,746 3,591 2,633
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant Salary - Assistant Logistics  Salary - Driver  Salary - Cleaner  Salary - Guards Office Operations  Bank Charges	Pieces Pieces Pieces Pieces  ORT  Months	1 1 1 4 3 9 9 6 12 12 12	500,000 375,000 2,000,000 2,000,000 450,000 380,000 240,000 150,000 110,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000 2,280,000 1,800,000 1,320,000 300,744	748 55,536 460,148 15,960 11,970 10,773 8,080 4,549 5,746 3,591 2,633 600
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant Salary - Assistant Logistics  Salary - Driver  Salary - Cleaner  Salary - Guards Office Operations	Pieces Pieces Pieces  ORT  Months	1 1 3 9 6 12 12	500,000 375,000 2,000,000 2,000,000 450,000 380,000 240,000 150,000 110,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000 2,280,000 2,880,000 1,800,000 1,320,000	748 55,536 460,148 15,960 11,970 10,773 8,080 4,549 5,746 3,591 2,633
IN	Photocopier Camera TOTAL CAPITAL ASSETS  TOTAL DIRECT COST  DIRECT COSTS: PERSONNEL, ADMINISTRATION & SUPP Staff salaries Salary - Team Leader (Int.) Salary - Finance Manager (Int.) Salary - Administration & Finance Manager Salary - Accountant Salary - Assistant Logistics  Salary - Driver  Salary - Cleaner  Salary - Guards Office Operations  Bank Charges	Pieces Pieces Pieces Pieces  ORT  Months	1 1 1 4 3 9 9 6 12 12 12	500,000 375,000 2,000,000 2,000,000 450,000 380,000 240,000 150,000 110,000	375,000 27,837,000 230,644,448 8,000,000 6,000,000 5,400,000 4,050,000 2,280,000 1,800,000 1,320,000 300,744	748 55,536 460,148 15,960 11,970 10,773 8,080 4,549 5,746 3,591 2,633 600
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Rental -Accommodation House Furnishing -Office & Accommodation SAGE Fees Communications	Months Lumpsum Lumpsum	9 1 1	500,000 1,000,000 1,253,100	4,500,000 1,000,000 1,253,100	8,978 1,995 2,500
Telephone, internet, courier Travel	Months	12	250,620	3,007,440	6,000
Travel and Accommodation-(Int) Other	Quarterly	3	4,947,239	14,841,716	29,610
Insurance	Lumpsum	1	751,860	751,860	1,500
TOTAL INDIRECT COST: PERSONNEL, ADMIN. & SUPI	PORT			63,572,720	126,831
AUDIT, MONITORING & EVALUATION					
Audit of ACT appeal	One off	1	5,012,400	5,012,400	10,000
Monitoring & Evaluation	Month	12	417,700	5,012,400	10,000
TOTAL AUDIT, MONITORING & EVALUATION				10,024,800	20,000
TOTAL EXPENDITURE analysis a latera etimal Consulin	ation Foo			204 044 000	606 070
TOTAL EXPENDITURE exclusive International Coordin	ation Fee		:	304,241,968	606,979
INTERNATIONAL COORDINATION FEE (ICF) - 3%					18,209
TOTAL EXPENDITURE inclusive International Coordinate	ation Fee			313,369,227	625,188

**EXCHANGE RATE: local currency to 1 USD** 

Budget rate 501.24 Franc CFA